Appendix A – Compliance Statement

Investment Consultancy and Fiduciary Management Market Investigation Remedy Compliance Statement for NSK Pension Trustee Limited as Trustee of the NSK Pension Scheme

NSK Pension Trustee Limited as Trustee of the NSK Pension Scheme, confirm on behalf of the Scheme that during the period commencing on 1 January 2021 and ending on 31 December 2021, the Trustees have complied with Parts 3 and 7 of the Investment Consultancy and Fiduciary Management Market Investigation Order 2019.

For and on behalf of NSK Pension Trustee Limited as Trustee of the NSK Pension Scheme

Signature: Smetalle

Name: ST. METCALFE

Title: My STEE DIRECTOR (CHAIR)